

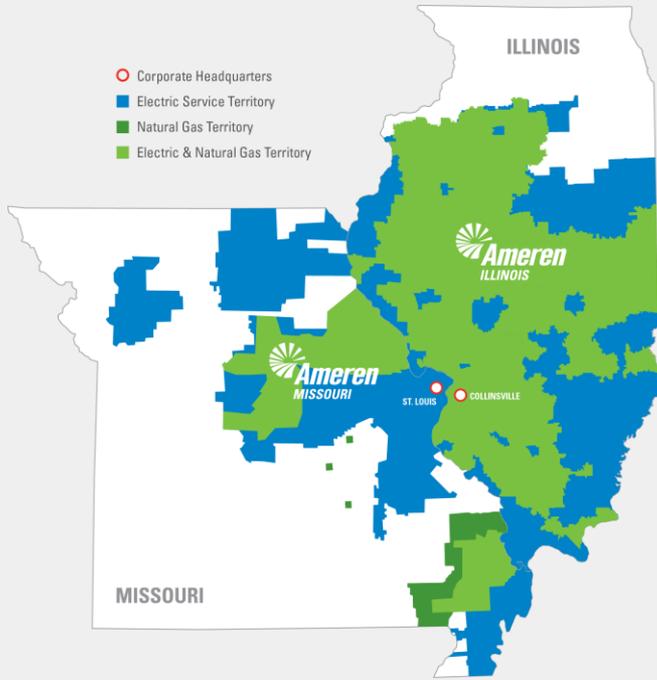
A utility worker wearing a bright yellow safety helmet with the Ameren logo, safety glasses, a high-visibility yellow safety vest over a tan long-sleeved shirt, and work gloves. He is holding a pair of pliers and looking off to the side. The background shows a utility site with power lines and a worker on a lift in the distance.

**Ameren Missouri**  
**Powering the Quality of Life**

# We've Been Your Energy Partner for More Than 100 Years



Fully rate-regulated electric and natural gas utility



**2.4M**  
electric  
customers

**0.9M**  
gas  
customers

**~5,000**  
circuit miles  
FERC-regulated  
electric  
transmission

**10,600MW**  
regulated electric  
generation  
capability

**S&P 500**  
Component of  
Stock Index

## Ameren Businesses

### Ameren Missouri

- Electric transmission, distribution, and generation business and a natural gas distribution business in Missouri regulated by MoPSC
- Serves 1.2 million electric and 0.1 million gas customers
- 10,600 MW of total generation capability

### Ameren Illinois Electric Distribution

- Electric distribution business in Illinois regulated by ICC
- Serves 1.2 million electric customers

### Ameren Illinois Natural Gas

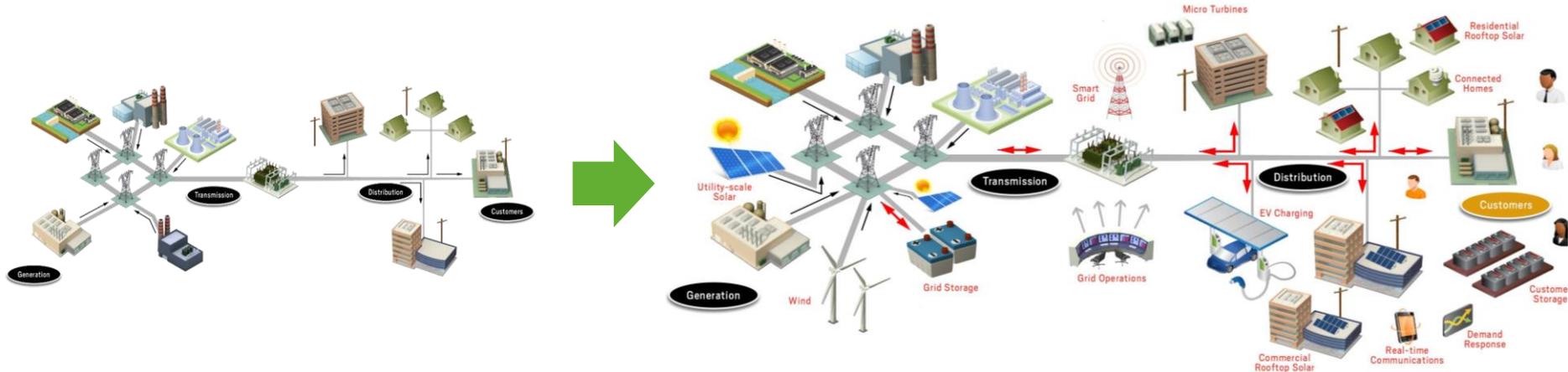
- Natural gas distribution business in Illinois regulated by ICC
- Serves 0.8 million gas customers

### Ameren Transmission

- Electric transmission businesses of Ameren Illinois and ATXI regulated by FERC
- Ameren Illinois invests in local reliability projects
- ATXI invests in regionally beneficial projects

# Transforming Today's Grid into the Grid of the Future

Customers are counting on a more reliable grid that will be smarter, self-healing, more robust, resilient, and secure



## Today

- Grid – Reliable, efficient, meets peak demand, aging infrastructure, one directional energy flow
- Generation Portfolio – Heavy coal-based, limited renewables, distributed energy resources
- Customer – Homogenous service, few special offerings

## Tomorrow

- Grid – Upgraded infrastructure, smart meters, smart technology, sensors and data analytics to drive reliability, efficiencies, and resiliency
- Generation Portfolio – Cleaner, more diverse, expansion of renewable and distributed energy resources
- Customer – Customer centric services and product offerings delivering affordable electricity to consumers where they want it, when they want it, and how they want it

# Top Smart, Reliable Grid Operations Investment Categories



Our investment strategy establishes a reliable and modern grid for our customers & communities

Category	2022 (\$M)	2022-2026* (\$M)	Plan	Customer Value
 Substations	\$113	\$546	70+ new or upgraded substations; a foundational asset in supplying energy to customers, targeting operationally challenged, capacity limited or those that were aged.	State-of-the-art design features that enable optimal long-term performance and fewer required maintenance activities.
 Smart Grid	\$100	\$462	Deploy over 1,200 smart and automated switching devices and build a supporting private fiber wireless communication network to enable the system to reroute power until a line is fixed, improving reliability.	Deploying equipment to rapidly detect interruptions, speeding power restoration for customers, while requiring fewer resources to do so.
 UG Cable Upgrades	\$60	\$303	Upgrade 400 miles of existing aging underground cables with modern cables encased by protective conduit to safely connect our customers to the key “last mile” segment of the grid.	Reduction in the frequency and duration of outages.
 System Hardening	\$48	\$279	Upgrades to 200 miles of the sub-transmission system, a core asset in reliably delivering energy across the grid, including strengthened wood or composite poles, upgraded fiberglass cross-arms and insulators, and new conductor.	Hardening to better withstand the impact of severe weather events; reductions in the frequency and duration of outages.

\*2024-26 funding level based on assumption of extension of Senate Bill 564 or similar legislative treatment

# We Are Building a Sustainable Energy Future.

We will be net-zero by 2050, enabled by expanding our renewable energy resources without compromising on affordability and reliability.

## Renewable Energy

- New wind & solar facilities
- Adding 3,100MW of clean generation by 2030
- Adding another 5,400 MW by 2040
- Enough to power tens of thousands of homes each day.

## Energy Efficiency

- Save money through additional incentives for energy efficiency projects such as lighting, HVAC, building controls, and more.

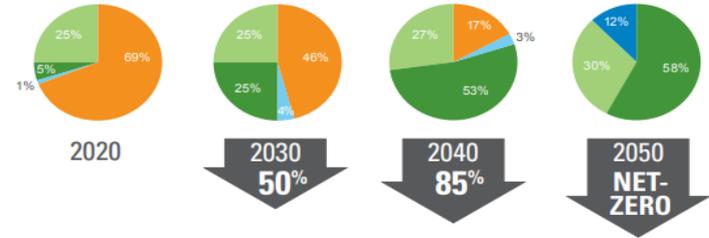
## Clean Electrification & Energy Solutions

- Switch your business from combustion powered vehicles and equipment to clean electric technologies that reduce emissions, lower overall energy and maintenance costs, and improve overall safety and productivity.

## Solar Programs

- There are a variety of options including distributed generation, neighborhood solar, and solar rebates.

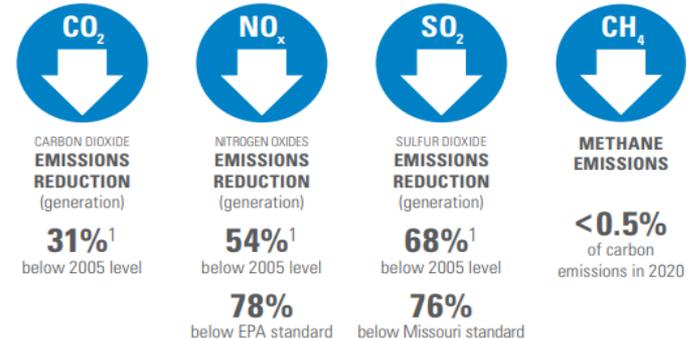
Target to achieve net-zero carbon emissions by 2050\*



■ Coal   
 ■ Gas   
 ■ Renewables   
 ■ Nuclear   
 ■ Other Zero Carbon  
■ Carbon emissions reductions from 2005 level

\*Ameren Missouri's current and projected sources of energy based on 2020 IRP. Estimates excluding off-system sales available in the Appendix.

## Our progress





Economic Development

# Economic Development Is a Team Sport

We work every day to help our customers and communities grow



- Attract new businesses to our region or start up here.
- Assist our existing customers expand and thrive.
- Improve the quality of life in our region.
- Invest in and improve our infrastructure for the future.
- Workforce training programs.

# Ameren's 2021 Economic Development Results

Our Smart Energy Plan creates opportunities for Missourians



## New Investment in Our Region

- 28 new & existing business expansions
- 3,557 new jobs
- \$1.01 billion capital investment
- 145K MWh

## And Our Active Project Pipeline is Strong

- ***Advanced Manufacturing***
  - ***Aerospace/Defense***
  - ***Agribusiness/Food Production***
  - ***Data Centers***
  - Energy Solutions
  - Life Sciences
  - Leisure & Entertainment
  - Logistics
  - Professional Services
- } 2/3 of our active projects

**This is a transformative moment. How we approach energy & economic development policy today will determine our trajectory for a generation.**

- Infrastructure & workforce
- Changing industries & customer behaviors
- Federal investment

# What is Economic Development?

This is a multidisciplinary field.



ANHEUSER-BUSCH



# Economic & Community Development Priorities

## Challenges & Opportunities

- **Site Development**
  - **Issue:** When our region loses big projects, it's usually due to lack of ready sites.
  - **Goal:** Develop a mega site and large industrial sites.
- **Business Retention & Expansion Plan**
  - **Issue:** Most economic growth comes from existing customers. Need to be ready for both growth and decline cycles.
  - **Goal:** Launch plan to strategically engage customers to gain expansions and prevent relocations.
- **Targeted Industry Strategies & Marketing Outreach**
  - **Issue:** We have established a solid baseline.
  - **Goal:** Refine and deepen targets to drive more leads into pipeline.

### Defining Economic Development Issues of 2022

“Black Swans are the New Normal”

- Macroeconomic conditions, especially inflation, supply chain, workforce, pandemic, Ukraine
- Passage of SEP 2.0 legislation
- Strategic use of state & federal funding
- Transformation within targeted industries
- Continued success & readiness of St. Louis Region

# We Can Help with Your Economic Development Goals

We can provide tangible resources to offer our customers

## Site Selection

- Identification and evaluation of possible sites for their expansion

## Economic Development Incentive

- 40% discount on base rates for 5 years for eligible customers

## Line Extension Allowance

- Reduces costs of customer portion of service extension costs

## Other Economic Development Partner Services

- Tax credits
- Workforce training
- Public infrastructure development
- Community Assistance

